

2020 Autonomous Municipality of Carolina

Natural Hazard Mitigation Plan

Executive Summary





1 Introduction

The Autonomous Municipality of Carolina has revised its Local Hazard Mitigation Plan (LHMP)¹ in accordance with the federal Disaster Mitigation Act of 2000 (DMA2K), which was signed into law to amend the Robert T. Stafford Disaster Relief and Emergency Assistance Act of 1988. One of the requirements that this legislation establishes is that in order for the municipality to receive federal mitigation funds, it must elaborate and adopt a Federal Emergency Management Administration (FEMA) approved LHMP.² Also, the DMA2K promotes that the local government, together with the State, work on pre disaster planning and encourages the development of sustainable hazard mitigation activities.

These LHMPs must be revised and updated every five (5) years to remain in compliance with regulations and Federal mitigation grant conditions. This updating requirement offers the municipality an opportunity to reevaluate recommendations, monitor the implementation of mitigation strategies included in the previous Plan, monitor the impact of mitigation actions that have been implemented, and determine if any changes to the Plan need to be incorporated. This Plan complies with said regulations.



Figure 1: Hazard Mitigation Planning Process

Hazard Mitigation Planning Process

The strategies and projects enumerated in the LHMP have the goal of reducing the loss of life and property that can result from a natural disaster. Hence, the mitigation strategies, included in the LHMP, involve planning efforts, capital projects, and other activities that reduces the impacts of the natural hazards included in Carolina's LHMP of 2020.

The municipality has also revised the LHMP under the authority of Act 107-2020, known as the Municipal Code of Puerto Rico derogating Act 81-1991, Autonomous Municipalities Act of 1991. Section 1.010 of

said Act, *supra* (former section 2.004 of Act 81-1991), states that the municipality can carry out any activity that establish programs or adopt convenient and useful measures to prevent and fight fires, aid the community in cases of emergency or natural disasters, catastrophic accidents of fires and for the civil protection in general.

¹ Please note that the 2020 Revised HMP was written in Spanish as per agreement between the Municipality, the Planning Board, the Governor's Authorized Representative (GAR) and FEMA.

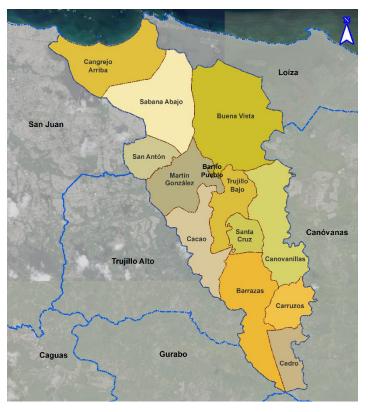
² 42 U.S.C 5165; 44 C.F.R. § 201.6.

This Executive Summary will provide an overview on:

- Carolina's population characteristics;
- The public participation and outreach efforts with the community during the LHMP planning process;
- Carolina's risk assessment;
- A review of the mitigation strategies, goals and LHMPs action plan; and
- Plan maintenance, and how to keep the Plan current.

2 Carolina's Profile: Main Population Characteristics

Figure 2: Carolina and its wards



The Autonomous Municipality of Carolina is located in the north-northeast of Puerto Rico. Its northern border is the Atlantic Ocean, to the west are the municipalities of San Juan, Trujillo Alto and Gurabo, and to the east are the municipalities of Loíza and Canóvanas. The Municipality of Carolina has a territorial area of approximately 48 square miles (124 square kilometers).

The Puerto Rico Planning Board, according to the most recent area delimitation, divides the island into eleven areas, grouping the different municipalities by their demographic trends and human settlements, infrastructure endowment, socioeconomic variables, sociodemographic characteristics, internal cohesion, and the resources and development potential of each. The Functional Area of San Juan, to which the Municipality of Carolina belongs, is composed of the municipalities of Bayamón, Caguas, Canóvanas, Carolina,

Cataño, Corozal, Dorado, Guaynabo, Loíza, Naranjito, San Juan, Toa Alta, Toa Baja, Trujillo Alto and Vega Baja.

The Municipality has thirteen (13) official *barrios* or wards: Barrazas, Buena Vista, Cacao, Cangrejo Arriba, Canovanillas, Carolina Pueblo, Carruzos, Cedro, Martín González, Sabana Abajo, San Antón, Santa Cruz y Trujillo Bajo.

In hydrographic terms, its most important feature is the Grande de Loíza River, which crosses the Municipality from southwest to east. The north of the Municipality is ringed by the Piñones and Torrecilla lagoons to the east and the San José lagoon to the west.

Table 1: Population by age group: 2010 and 2018

Population	2010 Census	2018 ACS estimate	% Rate of Change
Younger than 5 years age	10,030	7,087	-29.34%
5 to 19 years of age	35,974	27,647	-23.15%
20 to 64 years of age	102,153	89,893	-12.00%
65 years of age and older	28,605	32,826	14.76%
Total	176,762	157,453	-10.92%

Source: US Census Bureau, Census 2010; American Community Survey 2014-2018 Estimates According to the 2010 Census, Carolina has a population of 176,762, making it the third most populated Municipality in Puerto Rico. The American Community Survey (ACS) of 2018 estimated that the population of Carolina had decreased by 19,309 inhabitants. This represents a reduction of 10.92%. Only one ward

experienced an increase in population between the 2010 Census and the 2018 ACS: Cacao, which increased by 5.24%, or 221 inhabitants. Every other ward experienced a population decrease, with the largest in percent terms being Carolina Pueblo, with a 34.55% reduction (415 inhabitants). Further details, regarding the profile of the municipality can be found in Chapter 3, Section 3.2, of the updated 2020 LHMP.

3 Outreach and Public Participation

In order to guide the development of this Plan, Hon. Jose C. Aponte Dalmau, Mayor of Carolina, appointed the following officials to constitute the Mitigation Planning Committee (henceforth, the Planning Committee). The Planning Committee is comprised by representatives from several departments and citizen involvement with key roles and experience in community planning, public works, and emergency management to serve as key components in the planning process. Please refer to Section 2.5 on the LHMP for more information.

Name	Position	Agency	eMail	
Iván Ayuso Expósito	Manager	Infrastructure Management	iayuso@carolina.pr.gov	
Freddie Márquez Vergara	Manager	Security Management	fmarquez@carolina.pr.gov	
Carmen R. Quiñones Barbosa	Director	Planning Department	cquinones@carolina.pr.gov	
Gerardo Irizarry Centeno	Auxiliary Director	Planning Department	girizarry@carolina.pr.gov	
Edwin Lebrón González	Director	Finance and Budget Department	elebron.carolina.pr.gov	

Table 2: Hazard Mitigation Planning Committee

Name	Position	Agency	eMail	
Ana Celia Canales	Director	Emergency Management and Disaster Administration Department	acanales@carolina.pr.gov	
Víctor M. Rodríguez Mangual	Director	Public Works and Ornament Department	vrodriguez@carolina.pr.gov	
Luis Tirado García	Director	Municipal Housing and Community Affairs Department	latirado@carolina.pr.gov	
Deborah Rivera Velázquez	Director	Environmental Affairs Department	drivera@carolina.pr.gov	
José A. Colón Carrasquillo	Director	Integrated Services and Virtual Technology Department	jacolon@carolina.pr.gov	

The Planning Committee activities included: (1) updating the list of the municipality assets and local critical facilities; (2) updating the status of the previous LHMP mitigation strategies; (3) determine possible new mitigation strategies for the 2020 LHMP; (4) development and implementation of public participation and outreach activities and stakeholders at large such as neighboring municipalities, governmental agencies; (5) announce the municipality's LHMP efforts to agencies, stakeholders and public feedback for Carolina's LHMP 2020 draft version and incorporate such comments on the Plan.

An initial notice was published on a local newspaper (Primera Hora and Metro). Said notice informed the public about the first Public Participation meeting to be held in Carolina on October 23, 2019. A second notice was published regarding the publication of the 2020 LHMP draft version for review providing 20 days period for review, submit comments, and the opportunity to participate in a second community meeting held on August 3, 2020. The reason for the large gap between meetings was the lockdowns associated with the Coronavirus Pandemic. A draft version of the 2020 LHMP was made available on the Puerto Rico Planning Board's (PRPB) website (jp.pr.gov).

4 Carolina's Risk Assessment

After reviewing the natural hazards identified as priorities on the previous Carolina's 2013 LHMP, the Municipal Emergency Response Plan, the municipality's disaster history, and other literature related to potential future hazards, the Planning Committee identified the following hazards in the 2020 LHMP; (1) Sea Level Rise, (2) Drought, (3) Earthquakes, (4) Flooding, (5) Landslides, (6) Strong Winds (Tropical Cyclones), (7) Tsunami, (8) Storm Surge, (9) Coastal Erosion and (10) Wildfire. Discussion of these natural hazards are included in the 2020 LHMP's Chapter 4. In addition, the 2020 LHMP includes a quantitative vulnerability analysis based on the best available data for Carolina and Puerto Rico accounting for future development to assess mitigation strategies to prevent repetitive and severe property loss.

This assessment served as a key tool for the Planning Committee and the public to identify and prioritize potential mitigation strategies by focusing attention on areas that present the greatest risk of damages to people, critical facilities, and normal municipality operations. The analysis for earthquake, flood, landslides, and high winds was performed by assessing the potential impacts from each hazard using geographic information system data (GIS).

By ranking each section, the municipality was in position to determine an overall risk classification. It is important to mention that this classification exercise resulted from the municipality's 2020 LHMP technical risk assessment along with a capability gap analysis and the local community input, which is based on previous natural events experienced by the Planning Committee and the residents and business owners of Carolina.

Table 3 provides a summary of the risk classification for each identified hazard. Part of the process of completing the following appraisal required input from the community as well as from the Committee. Beyond the risk analysis, this table presents the municipality's prioritization analysis.

Natural Hazard	Risk to people	Risk to facilities	Risk to operations	Classification	
Sea Level Rise	2	2	3	High	
Drought	2	2	2	Moderate	
Earthquake/Liquefaction	3	3	3	High	
Flooding	3	3	3	High	
Landslide	2	1	2	Moderate	
Strong Winds/Tropical Cyclones	3	3	3	High	
Tsunami	2	2	2	Moderate	
Storm Surge	3	2	3	High	
Coastal Erosion	2	1	1	Moderate	
Wildfire	1	1	1	Low	
Source: Planning Committee 2019-2020 High=3, Moderate=2, Low=					

Table 3: Natural Hazard Ranking

Currently, the potential risks with the highest classification or greater impact identified for the municipality are: (1) sea level rise, (2) earthquake/liquefaction, (3) flooding, (4) strong winds/tropical cyclones, and (5) storm surge.

A ranking methodology was adopted to develop the mitigation strategies based on these risks as discussed on Chapter 6 and are divided into the following categories: (1) Prevention, (2) Property Protection, (3) Natural Resources Protection, (4) Structural Projects, (5) Emergency Services, and (6) Education and Public Awareness. The strategy category with most mitigation actions is "Prevention" with a total of 44 mitigation projects. Flooding and landslides are the natural hazards that are most addressed within the mitigation actions.

5 Mitigation Strategies, Goals, and Action Plan

The municipal capabilities, along with the risk assessment, serve as a foundation for the design, development and implementation of mitigation strategies. Mitigation strategies, found in Chapter 6, consist of a broad amount of local goals and strategies. The local mitigation actions were gathered from the 2014 LHMP and were incorporated into the current LHMP. This chapter provides information about the assigned implementation mechanisms and target completion dates. The sections in this chapter are designed to make the Plan strategic by identifying long-term goals, and functional, by identifying short term and immediate actions that will guide the daily local decision-making process and project implementation.

Mitigation goals consist of general guidelines that explain what the Municipality of Carolina wants to achieve in terms of hazards and mitigation. Thus, the goals included in the 2020 LHMP, offer the Planning Committee and the communities a framework for identifying, prioritizing and implementing actions to reduce the risks associated to natural hazards in Carolina.

Mitigation strategies are activities, projects, measures, or processes that Carolina will adopt in order to reduce or eliminate risk to people and property from hazards. Consequently, Carolina reviewed and revised the criteria adopted in the 2014 LHMP to analyze and prioritize potential mitigation strategies for the municipality. In order to develop the actions, the Planning Committee used the following criteria: (1) the potential of the strategy to reduce expected future damages and/or losses; (2) the capacity of the municipality to implement the action within the 5-year cycle of the Plan; (3) support from the public, agencies, municipal departments, amongst others; and (4) the potential of the action to increase resiliency of Carolina and its residents. Accordingly, the Planning Committee adopted these criteria, the results from the risk assessment, and the feedback from local and neighboring communities to prioritize each mitigation strategy that was contained in this LHMP.

The following summarizes some of the strategies intended to mitigate these hazards:

- Incorporate mitigation into the classifications of the municipal land use plan.
- Construction of new water drainage to control flooding in different areas of the municipality.
- Retrofit critical facilities so that they are protected from risks and can provide services during and after an event.
- Build retaining walls and other structural elements to protect communities at risk of landslides.
- Cleaning and maintenance of existing drainage systems to prevent these from backing up during heavy rains and contributing to flooding.

• Extend existing rip-rap system in municipal beaches to protect from coastal erosion.

6 Maintenance to Keep the Plan Current

Chapter 7 details the revision and monitoring process in great extent. The formal maintenance process, identified by the Planning Committee, aims to keep the document viable and current, as it is a living document that shall reflect the hazards and realities affecting its community, and how to plan and prepare ahead in the event of a natural disaster. The plan maintenance process provides the procedures for evaluation and review every third quarter of each fiscal year during its 5-year life cycle. Evaluation will include a review of the mitigation action plan implementation, continued public involvement through the Plan's life cycle, as required by federal legislation. As part of the review process, the members of the Planning Committee. In the event of a major natural disaster affecting the island and/or municipality, an emergency meeting must be scheduled, and the Plan should be updated or amended, as necessary, bypassing the 5-year term. The Committee will coordinate with other municipal dependencies, as needed, to achieve the goals and objectives stated in this LHMP.

Finally, the municipality will promote continued public participation during the plan maintenance by, including, but not limited to (Refer to Section 7.4 of the LHMP):

- Making sure to coordinate meetings between those involved in the Plan maintenance process, which will take place at the beginning of each year and after each natural disaster occurring in the jurisdiction of Carolina.
- Prepare the Reports of the Plan Progress Analysis, which will be presented and discussed in meetings with the people involved in the Plan maintenance process.
- Review whether there were changes in the Act, regulatory agency regulations, which affect the Plan in one way or another, as well as budget allocations that may affect the development of projects programmed for communities.
- Ensure that applications for funds for the development of the activities described in the Plan to be made by the municipality are included in the budget of the relevant fiscal year.
- Identify opportunities to access funds.
- Establish the program-specific Work Plan, based on the schedule and goals set out in the Plan.

7 Plan Approval and Adoption

The Federal Emergency Management Agency (FEMA) completed review of the Municipality of Carolina's Hazard Mitigation Plan, based on the standards pursuant to title 44 C.F.R. Section 201 as authorized by the Disaster Mitigation Act of 2000 (DMA2k). The Plan received a satisfactory rating for all required criteria and was approved as approvable pending adoption (APA) on December 16, 2020. Accordingly, the Municipality of Carolina, adopted said Plan on Mach 16, 2021 via Ordinance 11, Series 2020-2021-11.

Upon receiving the record of adoption from the municipality, FEMA approved Plan by March 30,2021 and issued an official approval letter to municipality stating the jurisdiction has adopted said Plan thus approved and eligible for FEMA Hazard Mitigation Assistance programs. The approval letter establishes the expiration date 5 years from the date of approval, or until March 29, 2026.