2020
Municipality of Fajardo
Natural Hazard Mitigation Plan
Executive Summary
1 Introduction

The Municipality of Fajardo has revised its Local Hazard Mitigation Plan (LHMP)\(^1\) in accordance with the federal Disaster Mitigation Act of 2000 (DMA2K), which was signed into law to amend the Robert T. Stafford Disaster Relief and Emergency Assistance Act of 1988. One of the requirements that this legislation establishes is that in order for the municipality to receive federal mitigation funds, it must elaborate and adopt a Federal Emergency Management Administration (FEMA) approved LHMP.\(^2\) Also, the DMA2K promotes that the local government, together with the State, work on pre disaster planning and encourages the development of sustainable hazard mitigation activities.

These LHMPs must be revised and updated every five (5) years to remain in compliance with regulations and Federal mitigation grant conditions. This updating requirement offers the municipality an opportunity to reevaluate recommendations, monitor the implementation of mitigation strategies included in the previous Plan, monitor the impact of mitigation actions that have been implemented, and determine if any changes to the Plan need to be incorporated. This Plan complies with said regulations.

\(^{1}\) Please note that the 2020 Revised HMP was written in Spanish as per agreement between the Municipality, the Planning Board, the Governor’s Authorized Representative (GAR) and FEMA.

\(^{2}\) 42 U.S.C 5165; 44 C.F.R. § 201.6.

Hazard Mitigation Planning Process

The strategies and projects enumerated in the LHMP have the goal of reducing the loss of life and property that can result from a natural disaster. Hence, the mitigation strategies, included in the LHMP, involve planning efforts, capital projects, and other activities that reduces the impacts of the natural hazards included in Fajardo’s LHMP of 2020.

The municipality has also revised the LHMP under the authority of Act 107-2020, known as the Municipal Code of Puerto Rico derogating Act 81-1991, Autonomous Municipalities Act of 1991. Section 1.010 of said Act, supra (former section 2.004 of Act 81-1991), states that the municipality can carry out any activity that establish programs or adopt convenient and useful measures to prevent and fight fires, aid the community in cases of emergency or natural disasters, catastrophic accidents of fires and for the civil protection in general.
This Executive Summary will provide an overview on:

- Fajardo’s population characteristics;
- The public participation and outreach efforts with the community during the LHMP planning process;
- Fajardo’s risk assessment;
- A review of the mitigation strategies, goals and LHMPs action plan; and
- Plan maintenance, and how to keep the Plan current.

2 Fajardo’ Profile: Main Population Characteristics

The Municipality of Fajardo is located on the northeast coast of the island of Puerto Rico. The border of the municipality extends to the West with the Municipality of Luquillo, to the South with the Municipality of Ceiba and to the North and East with the Atlantic Ocean. It has a land area of 29.9 square miles (77.4Km²), a population density of 1,237 inhabitants per square mile.

The municipality has nine (9) official barrios or wards: Cabezas, Demajagua, Pueblo, Florencio, Naranjo, Quebrada Fajardo, Quebrada Vueltas, Río Arriba, and Sardinera.

Fajardo is located in what is called the Eastern Coastal Valleys. These are the product of rivers and streams that are born in the mountainous interior and flow over the territory forming shallow sand and conglomerates of rocks until they empty into the sea.

The highest elevations are found in the southwest of the municipality, so the topographic relief becomes steeper. This is the area adjacent to the Caribbean National Forest in the Sierra de Luquillo, where elevations fluctuate between 365 and 670 meters.

Table 1: Population by age group: 2010 and 2018

<table>
<thead>
<tr>
<th>Population</th>
<th>2010 Census</th>
<th>2017 ACS estimate</th>
<th>% Rate of Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Younger than 5 years age</td>
<td>2,287</td>
<td>1,625</td>
<td>-28.95%</td>
</tr>
<tr>
<td>5 to 19 years of age</td>
<td>8,111</td>
<td>5,947</td>
<td>-26.68%</td>
</tr>
<tr>
<td>20 to 64 years of age</td>
<td>20,386</td>
<td>17,767</td>
<td>-12.85%</td>
</tr>
<tr>
<td>65 years of age and older</td>
<td>6,209</td>
<td>6,662</td>
<td>7.30%</td>
</tr>
<tr>
<td>Total</td>
<td>36,993</td>
<td>32,001</td>
<td>-13.49%</td>
</tr>
</tbody>
</table>


According to ACS estimates, the total population of the Municipality of Fajardo fell from 36,993 at the 2010 Census to 32,001 in 2018. This loss of 13.49% of its inhabitants is similar to the average in the country during that period.
In many of the wards, we can see the same trend of population decline, especially in the wards of Pedernales and Miradero. On the other hand, the Pueblo and Llanos Tuna wards experienced an increase in their population.

3 Outreach and Public Participation

In order to guide the development of this Plan, José Aníbal Mendez Mendez, Mayor of Fajardo, appointed the following officials to constitute the Mitigation Planning Committee (henceforth, the Planning Committee). The Planning Committee is comprised by representatives from several departments and citizen involvement with key roles and experience in community planning, public works, and emergency management to serve as key components in the planning process. Please refer to Section 2.5 on the LHMP.

Table 2 Hazard Mitigation Planning Committee

<table>
<thead>
<tr>
<th>Name</th>
<th>Position</th>
<th>Agency</th>
<th>email</th>
</tr>
</thead>
<tbody>
<tr>
<td>Betsy L. López Roldán</td>
<td>Director</td>
<td>Office of Land Use</td>
<td><a href="mailto:blopez@fajardopr.org">blopez@fajardopr.org</a></td>
</tr>
<tr>
<td>Miriam Vélez Román</td>
<td>Director</td>
<td>Office of Emergency Management</td>
<td><a href="mailto:mvelez@fajardopr.org">mvelez@fajardopr.org</a></td>
</tr>
<tr>
<td>Mabel Cosme Nieves</td>
<td>Director</td>
<td>Office of Federal Affairs</td>
<td><a href="mailto:mcosme@fajardopr.org">mcosme@fajardopr.org</a></td>
</tr>
<tr>
<td>Raquel Cepeda</td>
<td>Interim Director</td>
<td>Office of Public Works</td>
<td><a href="mailto:rcepeda@fajardopr.org">rcepeda@fajardopr.org</a></td>
</tr>
<tr>
<td>María de Lourdes Ayala Colón</td>
<td>Director</td>
<td>Office of Citizen Outreach</td>
<td><a href="mailto:mayala@fajardopr.org">mayala@fajardopr.org</a></td>
</tr>
<tr>
<td>Jennifer Rosa Nieves</td>
<td>Director</td>
<td>Office of Finance</td>
<td><a href="mailto:jrosa@fajardopr.org">jrosa@fajardopr.org</a></td>
</tr>
<tr>
<td>Carlos O. Rivera Jiménez</td>
<td>Director</td>
<td>Oficina de recycling</td>
<td><a href="mailto:carloso@fajardopr.org">carloso@fajardopr.org</a></td>
</tr>
<tr>
<td>Benigno Matta Márquez</td>
<td>Representante de la comunidad</td>
<td>N/A</td>
<td><a href="mailto:mattamarquez@hotmail.com">mattamarquez@hotmail.com</a></td>
</tr>
</tbody>
</table>

The Planning Committee activities included: (1) updating the list of the municipality assets and local critical facilities; (2) updating the status of the previous LHMP mitigation strategies; (3) determine possible new mitigation strategies for the 2020 LHMP; (4) development and implementation of public participation and outreach activities and stakeholders at large such as neighboring municipalities, governmental agencies; (5) announce the municipality’s LHMP efforts to agencies, stakeholders and public feedback for Fajardo LHMP 2020 draft version and incorporate such comments on the Plan.
An initial notice was published on a local newspaper. Said notice informed the public about the first Public Participation meeting to be held in Fajardo on April 1st, 2020. Due to the COVID-19 pandemic, that meeting was postponed, rescheduled for August 6, 2020, and held remotely via YouTube Live, with a notice published on Primera Hora newspaper on July 22, 2020. A second notice was published regarding the publication of the 2020 LHMP draft version for review, providing a 25-day period for review, submittal of comments, and the opportunity to participate in a second community meeting. Which due to the COVID-19 pandemic was held also held remotely via Youtube Live on October 6, 2020. A draft version of the 2020 LHMP was made available on the Puerto Rico Planning Board’s (PRPB) website (jp.pr.gov), and the municipality also posted the document on its official website fajardopr.otg.

4 Fajardo’ Risk Assessment

After reviewing the natural hazards identified as priorities on the previous Fajardo’s 2014 LHMP, the Municipal Emergency Response Plan, the municipality’s disaster history, and other literature related to potential future hazards, the Planning Committee identified the following hazards in the 2020 LHMP; (1) Sea Level Rise, (2) Drought, (3) Earthquakes, (4) Flooding, (5) Landslides, (6) Strong Winds (Tropical Cyclones), (7) Tsunami (8) Coastal Erosion, (9) Strom Surge, (10) Wild Fire. Discussion of these natural hazards are included in the 2020 LHMP’s Chapter 4. In addition, the 2020 LHMP includes a quantitative vulnerability analysis based on the best available data for Fajardo and Puerto Rico accounting for future development to assess mitigation strategies to prevent repetitive and severe property loss.

This assessment served as a key tool for the Planning Committee and the public to identify and prioritize potential mitigation strategies by focusing attention on areas that present the greatest risk of damages to people, critical facilities, and normal municipality operations. The analysis for earthquake, flood, landslides, and high winds was performed by assessing the potential impacts from each hazard using geographic information system data (GIS).

By ranking each section, the municipality was in position to determine an overall risk classification. It is important to mention that this classification exercise resulted from the municipality’s 2020 LHMP technical risk assessment along with a capability gap analysis and the local community input, which is based on previous natural events experienced by the Planning Committee and the residents and business owners of Fajardo.

The following table provides a summary of the risk classification for each identified hazard. Part of the process of completing the next appraisal required input from the community as well as from the Committee. Beyond the risk analysis, this table presents the municipality’s prioritization analysis.

<table>
<thead>
<tr>
<th>Natural Hazard</th>
<th>Risk to people</th>
<th>Risk to facilities</th>
<th>Risk to operations</th>
<th>Classification</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sea Level Rise</td>
<td>Moderate</td>
<td>Low</td>
<td>Low</td>
<td>Low</td>
</tr>
<tr>
<td>Drought</td>
<td>Low</td>
<td>Low</td>
<td>Moderate</td>
<td>Low</td>
</tr>
<tr>
<td>Earthquake/Liquefaction</td>
<td>High</td>
<td>High</td>
<td>High</td>
<td>High</td>
</tr>
</tbody>
</table>

Table 3 Natural Hazard Ranking
Currently, the potential risks with the highest classification or greater impact identified for the municipality are: (1) earthquake/liquefaction, and (2) flooding.

A ranking methodology was adopted to develop the mitigation strategies based on these risks as discussed on Chapter 6 and are divided into the following categories: (1) Prevention, (2) Property Protection, (3) Natural Resources Protection, (4) Structural Projects, (5) Emergency Services, and (6) Education and Public Awareness. The strategy categories with most mitigation actions are Structural Projects, and Education and Public Outreach with a 9 mitigation projects each. Earthquakes and flooding are the natural hazards that are most addressed within the mitigation actions.

## 5 Mitigation Strategies, Goals, and Action Plan

The municipal capabilities, along with the risk assessment, serve as a foundation for the design, development and implementation of mitigation strategies. Mitigation strategies, found in Chapter 6, consist of a broad number of local goals and strategies. The local mitigation actions were gathered from the 2012 LHMP and were incorporated into the current LHMP. This chapter provides information about the assigned implementation mechanisms and target completion dates. The sections in this chapter are designed to make the Plan strategic by identifying long-term goals, and functional, by identifying short term and immediate actions that will guide the daily local decision-making process and project implementation.

Mitigation goals consist of general guidelines that explain what the Municipality of Fajardo wants to achieve in terms of hazards and mitigation. Thus, the goals included in the 2020 LHMP, offer the Planning Committee and the communities a framework for identifying, prioritizing and implementing actions to reduce the risks associated to natural hazards at Fajardo.

Mitigation strategies are activities, projects, measures, or processes that Fajardo will adopt in order to reduce or eliminate risk to people and property from hazards. Consequently, Fajardo reviewed and revised the criteria adopted in the 2013 LHMP to analyze and prioritize potential mitigation strategies for the municipality. In order to develop the actions, the Planning Committee used the following criteria: (1) the potential of the strategy to reduce expected future damages and/or losses; (2) the capacity of the
municipality to implement the action within the 5-year cycle of the Plan; (3) support from the public, agencies, municipal departments, amongst others; and (4) the potential of the action to increase resiliency of Fajardo and its residents. Accordingly, the Planning Committee adopted these criteria, the results from the risk assessment, and the feedback from local and neighboring communities to prioritize each mitigation strategy that was contained in this LHMP.

Most of the strategies and projects in the action plan target the protection of structures during a hazard event. The following summarizes some of the strategies intended to mitigate these hazards:

- Rehabilitation of bridges
- Debris removal
- Incrementing personnel for emergency response
- Flood prevention & Coastal protection in Crobas and Maternillo communities.
- Tsunami Ready (Tsunami Alert System)
- Community training for emergency response and natural hazard awareness.

6 Maintenance to Keep the Plan Current

Chapter 7 details the revision and monitoring process in great extent. The formal maintenance process, identified by the Planning Committee, aims to keep the document viable and current, as it is a living document that shall reflect the hazards and realities affecting its community, and how to plan and prepare ahead in the event of a natural disaster. The plan maintenance process provides the procedures for evaluation and review every third quarter of each fiscal year during its 5-year life cycle. Evaluation will include a review of the mitigation action plan implementation, continued public involvement through the Plan’s life cycle, as required by federal legislation. As part of the review process, the members of the Planning Committee. In the event of a major natural disaster affecting the island and/or municipality, an emergency meeting must be scheduled, and the Plan should be updated or amended, as necessary, bypassing the 5-year term.

Finally, the municipality will promote continued public participation during the plan maintenance by, including, but not limited to (Refer to Section 7.3 of the LHMP):

- Making sure to coordinate meetings between those involved in the Plan maintenance process, which will take place at during February and August and after each natural disaster occurring in the jurisdiction of Fajardo.
- Prepare the Work Plan and assign responsibilities for the Evaluation and Plan Update to take place within 60 days of that first meeting.
- Prepare the Reports of the Plan Progress Analysis, which will be presented and discussed in meetings with the people involved in the Plan maintenance process.
- In coordination with the Mayor’s Office, review whether there were changes in the Act, regulatory agency regulations, which affect the Plan in one way or another, as well as budget allocations that may affect the development of projects programmed for communities.
- Ensure that applications for funds for the development of the activities described in the Plan to be made by the municipality are included in the budget of the relevant fiscal year.
- Identify opportunities to access funds.
- In coordination with the Municipal Department of Public Works to achieve the implementation of the projects set out in the Plan.
- Establish the program-specific Work Plan, based on the schedule and goals set out in the Plan.
7 Plan Approval and Adoption

The Federal Emergency Management Agency (FEMA) completed review of the Municipality of Fajardo’s Hazard Mitigation Plan, based on the standards pursuant to title 44 C.F.R. Section 201 as authorized by the Disaster Mitigation Act of 2000 (DMA2k). The Plan received a satisfactory rating for all required criteria and was approved as approvable pending adoption (APA) on March 24, 2021. Accordingly, the Municipality of Fajardo, adopted said Plan on April 8, 2021 via Executive Order No. 43, Series 2020-2021.

Upon receiving the record of adoption from the municipality, FEMA approved the Plan on July 23, 2021 and issued an official approval letter to municipality stating the jurisdiction has adopted said Plan thus approved and eligible for FEMA Hazard Mitigation Assistance programs. The approval letter establishes the expiration date 5 years from the date of approval, or until July 22, 2026.